



Global Green Growth Institute

Fifth Meeting of the Management and Program Sub-Committee

April 19-20, 2017; Songdo, Incheon, Republic of Korea

Summary of the Fifth Meeting of the Management and Program Sub-Committee

The following is provided as a matter of record. It is not intended for public distribution.

Opening of the Meeting

1. The Fifth Meeting of the Management and Program Sub-Committee (MPSC) was attended by participants from Australia, Costa Rica, Denmark, Korea, Norway and Rwanda, as well as observers from Fiji, Hungary, Paraguay and the United Kingdom.
2. The meeting was chaired by the Republic of Korea, represented by Mr. Namhyuk Kim, Director of Green Economy and Environmental Diplomacy, Ministry of Foreign Affairs.
3. Annex 1 provides the list of participants.
4. Annex 2 provides the list of sessional documents.

Adoption of Agenda Items

5. Delegates adopted the Agenda [MPSC/2017/AG/1], circulated by the Institute on April 4, 2017.
6. Delegates adopted the Institute's motion to include in Agenda Item 11 updates on elections in the Bureau and GGGWeek 2017.

Progress Report from the Director-General

7. The Institute provided an overview by highlighting elements of the *Director-General's Action Plan 2017*, including efforts to reorganize the Institute, the current Work Program



Budget (WPB), the need to start preparing for the 2019-2020 budget, and emphasis on resource mobilization and strategic partnerships.

8. The Institute updated delegates on recent agreements and activities, as well as intentions to explore future partnerships, with the Korean Ministry of Foreign Affairs, the Green Climate Fund (GCF), Costa Rica's Environmental Bank Foundation (FUNBAM), Denmark, Ethiopia, the EU, Germany, Italy, Luxemburg, Mexico, Qatar and the United Kingdom.
9. Delegates expressed assurances of continued financial and political support to the Institute and commended the Institute's current progress and future direction, including i) progress with FUNBAM, ii) the Nationally Determined Contributions (NDC) framework, iii) signing of partnership agreement with GCF, and iv) pursuit of other potential partnerships.
10. Delegates encouraged the Institute to maintain focus on i) National Financing Vehicles (NFVs) and ii) bankable projects.
11. Delegates also requested more information concerning i) Denmark's funding appraisal, ii) Germany's implementation of NDC partnerships, and iii) the rationale and intended audience for *Director-General's Action Plan 2017* and annual reports.
12. The Institute noted that i) progress on NFVs and bankable projects remains central to its Key Performance Indicator (KPI) and discussions within the Institute and obtaining investor commitment toward bankable projects continues to be the key focus in 2017; ii) Danish appraisal recommendations will be incorporated into the strategy and delegates will receive updates at future meetings; iii) the Institute, in alignment and coordination with Germany, is driving NDC partnerships with third countries as the implementation partner, and more information was recently published in NDC alliance brochure; iv) efforts are being made to decentralize and to allow country offices to participate in drafting country projects; and v) the Institute, while in good financial state, should remain vigilant as it catches up to expenditure levels and as earmarked contributions remain comparatively small to core contributions.
13. Delegates took note of the Director-General's Progress Report contained in MPSC/2017/1.

Review of the Work Program and Budget 2015-2016



14. The Institute presented the 2016 Financial Statements and invited the external auditors of KPMG to present their audit findings, which formed the basis of their unqualified audit opinion on the Institute's 2016 Financial Statements.
15. Delegates asked for the reasoning behind the Institute's plan to reduce its retained surplus. The Institute explained that USD24 million of the surplus had been projected and presented to the Council in September 2016. The Institute also reassured delegates that the surplus was included to fund the activities approved by the Council for the 2017 and 2018 work programs, which is considerably greater than the expected level of contributions for this period.
16. Delegates recommended to the Council the approval of the audited financial statements for 2016 contained in MPSC/2017/3 and MPSC/2017/3-1.
17. The Institute presented the biennial financial trends and results, highlighting i) steady growth in disbursements rates over the last two biennia; ii) movement in retained surplus from 2016 to 2018 to fund the WPB 2017-2018; and iii) revisions to the 2017-2018 biennium budget.
18. Delegates raised questions regarding the future forecast of disbursement and surplus targets. The Institute reiterated the late receipt of significant fund contributions that could not be used before the end of the year and reassured the delegates of the Institute's goal of spending 100% of received funds.
19. Delegates took note of the revisions to the approved budget for the 2017-2018 biennium contained in MPSC/2017/4.
20. Following an overview of WPB 2016, the Institute presented progress updates on its *Strategic Outcome 1* on green growth policy and strategies by highlighting increases in green growth policies adopted, significant likelihood of implementation, and strengthened green growth policies, as well as the Institute's recent activities in Cambodia, China, Colombia, Ethiopia, India, Indonesia, Jordan, Nepal, Peru, the Philippines, Rwanda, and Thailand.
21. Delegates commended the positive progress presented and noted that the Institute delivered more than originally promised and asked the Institute to report the project level progress to the Council.



22. The Institute presented progress updates on *Strategic Outcome 2* on financing of projects through NFVs, green investments mobilized, and gaps in financing green growth, and by highlighting activities in Costa Rica, India, Mongolia, Senegal, Thailand, Vanuatu and Vietnam.
23. Delegates took note of the Institute's significant cooperation with GCF and other donors and suggested cooperation with other potential partners including private sectors and national funds.
24. The Institute presented progress on *Strategic Outcome 3* on capacity building and knowledge sharing by highlighting GGGWeek 2016, the Green Growth Knowledge Platform (GGKP) and the GGKP Annual Conference 2016, regional events and conferences, country workshops, South–South cooperation, and in-country capacity development activities.
25. The Institute also presented progress on institutional strengthening by highlighting efficiency goals, delegation of authority, ICT strategy, recruitment drive to fill staffing gaps, safeguards and social inclusion, oversight mechanisms and reporting and communications.
26. Delegates commended the presented progress and expressed continued support for the Institute's efforts to decentralize and de-regulate but cautioned against being overly ambitious in increasing core and earmarked funding. The Institute promised to share with Delegates the first draft of a strategic plan that will include plans to increase earmarked funding.
27. Chair (Korea) aired three guiding questions to be commented on during *tour de table*: i) *How has the Institute progressed in delivering its strategic priorities, based on the expectations of the members;* ii) *What do members see as the key areas of success for the Institute to replicate/scale up and the key areas for the Institute to improve upon;* and iii) *Does the information provided by the Institute meet the transparency and accountability needs of members?* Delegates commented as follows:
 - i. The levels of clarity, details and usefulness of the reports have been improved. However, targets not being met need to be revisited, and more reporting on safeguards, gender equality and corruption risk would be helpful;



- ii. Delegates are encouraged by the reports on numbers, outcomes, growth of the Institute and on-site activities, as well as by the format and delivery of the reports during session. Potential areas of focus should be on implementation and delivering results, and raising and leveraging investments—particularly from bankable projects pipelines—from the private sectors;
- iii. Institute's value-added also linked with more new members should be noted, and delegates hope for further analysis and discussions on choosing between spreading thin or focusing on narrow areas through country offices;
- iv. Institute's focus should remain on implementation, and it needs to examine steps to secure financial resources for maintaining financial sustainability;
- v. The Institute's website and the links therein need to be updated;
- vi. Delegates remain optimistic regarding the Institute's future activities and results.

28. Delegates took note of the results of the WPB 2015-2016 contained in MPSC/2017/2.

Update on Communication Initiatives

- 29. The Institute presented updates on communication initiatives by highlighting goals, intended audience groups, strategies and plans, and recent and forthcoming projects.
- 30. Delegates commented on i) the need for a better website to better reflect the significant achievements of the Institute, ii) the hopes for more interactions using social media, and iii) the risks of devoting excessive resources into the preparation of GGGWeek 2017.
- 31. The Institute reassured that communication outcomes—along with local country offices—are being aligned with objectives and intended audiences, members will be kept informed on website projects. It also assured that GGGWeek 2017, with the generous support of the government of Ethiopia and the African Union, will be budget neutral.
- 32. Delegates took note of the presented updates on the Institute's communication initiatives contained in MPSC/2017/5.

Developing an Evaluation Function

- 33. The Institute presented progress on developing an internal evaluation function by highlighting the goals, priorities, recent updates and independence of evaluations, as well as a proposed role for members of the MPSC by reviewing evaluations policies, annual evaluations, and reporting findings to the Council.



34. Delegates expressed support and commended the Institute's initiatives to build an internal evaluation mechanism considering the Institute's current rate of rapid growth and maturation and, while opposing that MPSC should get involved in the evaluation activity itself, supported the Institute's proposal to involve the MPSC to enhance the independence of its evaluation function. Delegates also suggested the Institute utilize best practices of similarly situated offices like the GCF's evaluation unit.
35. The Chair took note of the Institute's promise to incorporate delegates' feedback and deliberations in the preparation of a draft evaluation policy, which is to be shared at the next MPSC meeting on July 4-5, 2017, as stated on p. 4 of MPSC/2017/6.
36. Delegates took note of the Institute's presentation on the evaluation function and its proposal on the role of the MPSC contained in MPSC/2017/6.

Mid-Term Strategic Review

37. The Institute presented a recap of the Mid-Term Strategic Review (MTSR), highlighting the internal engagement process and outputs and concluding that the Institute is showing good progress in the implementation of the Strategic Plan 2015-2020 against the three Strategic Outcomes.
38. Delegates commended the review as useful and the Institute for being on the right track. They also expressed support for the three recommendations of the review and encouraged the Institute to remain within the Strategic Plan and to move with a balanced approach to the right side of the value chain on Recommendation 3, which recommends a greater role for the Office of Thought Leadership in shaping innovative approaches to green growth knowledge acquisition and sharing.
39. The Institute next presented a progress update and initial outputs of MTSR, highlighting the year 2017 as the mid-point of the Strategic Plan, the approach and scope, a strong and direct relevance to sustainable development, and five Core Aspects of the Strategic Plan.
40. Delegates commended the update and initial outputs and welcomed the Institute's approach for demonstrating good strategic thinking. Delegates also i) suggested considering overall costs as an indicator; ii) encouraged the Institute to maintain focus on green jobs to stay relevant in LDC and MDC economies; and iii) reminded the Institute that measuring impact may pose challenges because the Institute works in both policy and projects.



41. The Institute lastly presented its approach to developing “GGGI Values” by highlighting its foundations, the process for developing, and the steps to moving values into culture. The Institute also emphasized the importance to have discussions with MPSC to see if “GGGI Values” align well with what MPSC and Council expects of the Institute.
42. Delegates commended the exercise and expressed approval and support for the listed values. They encouraged the Institute to internalize and identify core values and culture and welcomed further discussions with the members in the future.
43. The Chair offered and called on the Institute to reflect the following summary of discussions on the subsequent phases of the Mid-Term Review of the Strategic Plan contained in MPSC/2017/7:
 - i. The Institute presented growing evidence that it has made notable progress against the Strategic Plan 2015-2020 and its theory of change in the areas of working as “One GGGI,” for movement to implementation, for knowledge sharing, to strive balance between LDCs and MICs, and delivering more with less. Also, the Institute shared its assessment that the Strategic Plan demonstrates relevance to global trends and national priorities, but did not explicitly present what contributions the Institute is making to the development goals of partner countries. The Institute also found that the embedding of a culture focused on delivering results is a key to driving better performance.
 - ii. To address an issue of aligning the Institute’s performance with the development goals of partner countries, the Institute proposed the revised theory of change and its long-term strategic outcomes, which are greenhouse gas emissions reduction, improving air quality, the creation of green jobs, increasing access to sustainable services, the supply of ecosystem services, and the adaptation to climate change, along with their relevance to thematic focus areas and progress indicators. MPSC members showed general acceptance to this proposal and shared various views and suggestions on the proposal. The Institute indicated its intentions to consider these views and suggestions and to continue discussions on this proposal with MPSC members as part of MTSR. Also, the Institute indicated that the proposal is related to the discussions to come later at this MPSC meeting.
 - iii. Regarding the issue of embedding culture, the Institute shared its internal discussions on this and the results of the discussions. The Institute suggested transformational, integrity, inclusive, excellence, and boldness as its values; innovative, collaborative, and performance as its culture; and invited views of



MPSC members. MPSC members generally welcomed the Institute's initiative, and MPSC members actively engaged in discussions and provided various constructive feedback and suggestions. The Institute indicated its intentions to consider the suggestions, incorporate the feedback into its work, and continue discussions on the Institute's culture with MPSC members as part of MTSR.

Update on Flagship Projects

44. The Institute presented on green growth performance measurement (GGPM), a tool using a composite index linked to an interactive policy simulation and a library of evidence, and highlighted the structures of the tool, index, simulation tool and evidence library, as well as current progress related to data collection, output variables, methodology and deliverables.
45. The Institute next presented a progress update on the expansion of LDC programs and membership, highlighting the Institute has already met in 2017 the 2015 LDC Expansion Plan of allocating 50% of core country resources to LDCs by 2020; current work to sign Letters of Intent with additional LDCs; the diversification of program delivery models to come next; alternative modalities; and resourcing activities.
46. The Institute then presented its progress on knowledge sharing and South–South cooperation by highlighting integration, principles, planned 2017 outputs and outcomes, and several examples of programs and country activities.
47. The Institute lastly presented an update on the Institute's NDC Alliance, highlighting various challenges experienced by countries, green growth strategies/plans as effective frameworks, current and future activities, the various service offerings, regional cooperation to facilitate success, and key resources to leverage.
48. Delegates commended the progress reports on the Institute's flagship projects and expressed enthusiasm for many elements, including:
 - i. The Institute's approach and expansion of alternative modalities;
 - ii. Reaching 50% target outlined in the LDC Expansion Plan;
 - iii. Progress in the Pacific nations;
 - iv. Being an effective partner in knowledge sharing;
 - v. Successful coordination on NDC initiatives;
 - vi. GGGI-GCF agreement on readiness program;



vii. Facilitation of and progress with China–Japan–Korea cooperation.

49. Delegates also offered comments on the future of flagship projects and suggested that the Institute should:

- i. Engage LDC expansion plans in more balanced manner with consideration to financing and internal capacity lest it should spread its resources too thin and lose effectiveness and decrease the quality of its deliverables in pursuit of alternative modalities;
- ii. Offer separate parallel documents on LDCs and large emerging economies;
- iii. Provide more information on i) capacity building efforts especially in LDCs and ii) on the reasoning behind the Institute's focus on MRVs compared to other organizations;
- iv. Update its WPB matrix to include Costa Rica's NFV and already agreed upon arrangement with FUNBAM related project.

50. Delegates invited the Institute to reflect the comments and suggestions made in the implementation of the projects contained in MPSC/2017/8 through MPSC/2017/13.

Update on Thematic Strategies

51. The Institute presented an update to the presentation discussed at the Council meeting in September 2016 and highlighted recent revisions, the impact of the revisions made, and thematic strategies to serve as a starting point with future member and partner countries.

52. Delegates offered recommendations for the Institute to:

- i. Adopt a more integrated approach and thematic planning;
- ii. Make note of Norway's experience in Ethiopia to serve as another learning example on sustainable landscape;
- iii. Incorporate industrial work, cities and infrastructure programs to its planning;
- iv. Consider i) the Korea International Cooperation Agency (KOICA) as a useful potential partner in energy and water and ii) Korea's EXIMBANK (through Korea Economic Development Cooperation Fund) as a useful potential partner for thematic strategy implementation.



53. Delegates invited the Institute to reflect the comments and suggestions made in the implementation of the Thematic Strategies contained in MPSC/2017/14.

Update on Management Guidelines

54. The Institute presented implementation updates on safeguards, poverty reduction and social inclusion (SPRSI), highlighting the Institute's operationalizing process, summary of activities in 2015-2016, and current and future revision of Sustainability and Safeguards Rules to be presented at the MPSC meeting in July 2017.
55. Delegates commended the work and streamlining of SPRSI and encouraged the Institute to i) consider the inclusion of child protection into SPRSI; iii) further mainstream and educate all staff members throughout the Institute's offices; and iv) make efforts to show more concrete examples of success, utilizing key indicators.
56. The Institute next presented updates on the establishment of the Compliance Review Mechanism (CRM), highlighting the vehicle for implementing the grievance and accountability mechanism referenced in the sustainability and safeguards policy, as well as the Institute's standards of accountability, transparency and openness.
57. Delegates commended the work of the Institute to demonstrate its commitment to the principles of accountability in complying with its own regulations, rules, policies and procedures.
58. The Institute also presented updates on Host Country Agreements (HCA) and Privileges and Immunities (P&I) by highlighting the various status of member countries and non-member countries where the Institute conducts activities, the Institute's overall strategy in relation to pursuing P&I, and perceived differences in treatment in Korea between the Institute and the GCF, as well as the legal uncertainty and inconsistencies in managing similar conditions across countries that results from not having standard international organization P&I across member countries and countries of operation.
59. Delegates expressed support for assisting with HCAs with delegates' own countries and those where the Institute has operations. In relation to the perceived differences of treatment between GCF and the Institute in Korea, the Korean delegate noted that, based on the wording of GCF's headquarters agreement with Korea, GCF Korean staff are only exempt from national taxes on their GCF salary and benefits if GCF implements an internal system in lieu of taxation.



60. The Institute presented updates to the Institute's review of the Staff Rules and Regulations revisions and Remuneration Benchmarking, highlighting the objective to modernize and simplify the Rules and Regulations and to further benchmark total remuneration and compensation package to ensure the remuneration package is both competitive and befitting of the Institute's mission and strategy. The Institute also invited MPSC delegates and the Council to provide input to the Institute during the review process and promised to report the reviewed results for recommendation and approval during next MPSC and Council meetings.
61. Delegates welcomed the Institute's efforts to streamline and retain staff and i) encouraged the Institute to review and minimize the impact of the elimination of tax reimbursement and ii) reminded the Institute that any changes that may bring about increased costs cannot be supported.
62. Delegates, in conclusion, took note of the updates provided and invited the Institute to reflect the comments and suggestions made in the implementation of these guidelines contained in MPSC/2017/15 through MPSC/2017/19.

Provisional Agenda of the July 2017 MPSC and October 2017 Assembly and Council Meetings

63. The Institute circulated the draft provisional agendas for the July 2017 MPSC and October 2017 Assembly and Council Meetings and promised to update them before the next MPSC meeting.
64. The Institute also invited the delegates to take a decision on Norway's generous offer to host the next meeting of the MPSC in Oslo, July 4-5, 2017.
65. Norway conveyed its welcome to all participants.
66. Costa Rica requested that an item on NFVs—including progress updates—and a separate document on larger emerging economies be reflected on the agenda.
67. Delegates i) agreed on the proposed date and venue of the Sixth Meeting of the MPSC and ii) recommended the draft provisional agendas to the Council as contained in MPSC/2017/AG/2 and A/2017/AG/1 – C/2017/AG/1.

**Any Other Business**

68. The Institute provided updates on the election of the Bureau, offering details on the likelihood of resolving the vacancy of the President of the Assembly/Chair of the Council in the following weeks and on the ongoing approval by Written Decision to elect two Vice Presidents of the Assembly/Vice Chairs of the Council. The Institute also updated the delegates on the preparation of the GGGWeek 2017 in Addis Ababa, Ethiopia in October 2017 and commended the government of Ethiopia for its offer to host and support the event. The Institute promised again that the event will be prepared in a cost neutral manner with the use of the existing project budgets and contributions from sponsors with minimal demand on resources and staff time. It also assured that the event will remain attractive and informative for the participants.
69. Delegates welcomed the updates to the Bureau and plans for GGGWeek 2017 and encouraged the Institute to keep down the financial costs and staff time in preparation of the event.
70. Korea announced its offer to host a dinner and to organize a workshop during GGGWeek 2017.
71. Korea, as one of the two Audit Contact Points of the MPSC along with Norway, provided updates on its activities as follows:
- i. Korea and Norway, as the 2017 Audit Contact Points, received 2016 annual activity reports and 2017 audit plans in March from the Office of Internal Audit and Integrity (OIAI)
 - ii. The Audit Contact Points reviewed the reports separately and exchanged their respective views in April 2017
 - iii. Ms. Anne Seim-Haugen, the Norwegian Audit Contact Point, was unable to come to the MPSC, and Korea alone held a consultative meeting with the OIAI to clarify the contents of the documents on the sidelines of this MPSC meeting
 - iv. Following this MPSC meeting, the Audit Contact Points from Korea and Norway will hold a teleconference with the OIAI to produce a joint interpretation of these reports and continue their discussions with the Institute regarding the reports
 - v. Chair will share the results of the consultations at the next MPSC meeting to be held in July 2017.

/END/



ANNEX 1

LIST OF PARTICIPANTS

Australia

Ms. Mary Kim, Adviser, Department of Foreign Affairs and Trade

Costa Rica

Ms. Jennory Barton, Advisor to the Minister of Environment and Energy, Ministry of Environment and Energy

Ms. Silvia Rojas, Coordinator, Sustainable Biodiversity Fund, Ministry of Environment and Energy

Ms. Sofia Salas Monge, Minister Counsellor and Consul General, Embassy of Costa Rica to the Republic of Korea

Denmark

Mr. Jesper Thomsen, Chief Advisor, Ministry of Foreign Affairs

Republic of Korea

Mr. Namhyuk Kim, Director for Green Economy and Environmental Diplomacy, Ministry of Foreign Affairs of Republic of Korea (MPSC Chair)

Ms. Yun-seon Choi, First Secretary, Ministry of Foreign Affairs of Republic of Korea

Ms. In-hae Baek, Assistant to the Director for Green Economy and Environmental Diplomacy, Ministry of Foreign Affairs of Republic of Korea

Norway

Mr. Mads Lie, Associate Director, Norwegian Agency for Development Cooperation (NORAD)

Ms. Kristine Stubberud, Senior Advisor, Norwegian Agency for Development Cooperation (NORAD)

Rwanda

Ms. Coletha Ruhamy, Director-General, Rwandan Environment Management Authority



Mr. Edward Kyazze, Division Manager, Ministry of Infrastructure

H. E. Emma-Francoise Isumbingabo, Ambassador of Rwanda to the Republic of Korea

Fiji (Observer)

Mr. Joreti Dakuwaqa, First Secretary, Embassy of the Republic of Fiji to the Republic of Korea

Hungary (Observer)

Dr. Balázs Hamar, Science and Technology Counsellor, Embassy of Hungary to the Republic of Korea

Paraguay (Observer)

H. E. Raúl Silvero Silvagni, Ambassador of Paraguay to the Republic of Korea

Ms. Perla Garcia, Minister, Embassy of Paraguay to the Republic of Korea

United Kingdom (Observer)

Mr. Samuel Fell, Economist, Department for International Development

Secretariat

Dr. Frank Rijsberman, Director-General

Mr. Robert Dawson, Deputy Director-General and Head of Operations Enabling Division

Ms. Mahua Acharya, Assistant Director-General and Head of Investment and Policy Solutions

Mr. Per Bertilsson, Assistant Director-General and Head of Green Growth Planning and Implementation

Mr. Keeyong Chung, Director of Governance, Office of the Director-General

Mr. Dave Kim, Governance Officer, Office of the Director-General

Mr. Siva Muthusamy, Director of Finance, Operations Enabling Division

Mr. James Sheppard, Head of Partnerships, Office of the Director-General



Mr. Warin Nitipaisalkul, Head of Impact and Evaluation, Operations Enabling Division

Mr. Akhil Singh, Senior Officer of Impact and Evaluation, Operations Enabling Division

Mr. Orestes Anastasia, Head of Thought Leadership, Office of the Director-General

Ms. Delenia McIver, Head of Legal Services, Operations Enabling Division

Mr. Darren Karjama, Head of Communications, Office of the Director-General

Mr. Nicolas Renart, Strategic Review Consultant, Office of the Director-General

Ms. Chichi Morales, Senior Analyst, Office of Thought Leadership

Ms. Karolien Casaer-Diez, Program Development Manager, Green Growth Planning and Implementation Division

Ms. Margaret Kim, Green Growth Planning Specialist, Green Growth Planning and Implementation Division

Ms. Inhee Chung, Sustainability and Safeguards Manager, Green Growth Planning and Implementation Division

Mr. Nirmal Sinha, Head of Human Resources, Operations Enabling Division



ANNEX 2

LIST OF SESSIONAL DOCUMENTS

MPSC/2017/AG/REV	Agenda for the Fifth Meeting of the Management and Program Sub-Committee (MPSC)
MPSC/2017/1	Director General's Progress Report
MPSC/2017/2	Performance against the Corporate Results Framework
MPSC/2017/3	Audited Financial Statements FY2016
MPSC/2017/3-1	2016 Financial Summary
MPSC/2017/4	Revisions to the Approved Budget 2017-2018 Biennium
MPSC/2017/5	Update on Communications Activities
MPSC/2017/6	What Role can the MPSC Play in Evaluation?
MPSC/2017/7	Mid-Term Strategic Review of Strategic Plan 2015-2020
MPSC/2017/8	Green Growth Performance Measurement Tool
MPSC/2017/9	Green Growth Performance Measurement
MPSC/2017/10	Progress against LDC Expansion Plan and New Program Deliver Models
MPSC/2017/11	GGGI's Knowledge Cycle
MPSC/2017/12	GGGI Knowledge Sharing Program for Large Emerging Economies
MPSC/2017/13	GGGI NDC Alliance
MPSC/2017/14	Thematic Strategies: Focusing Our Work for Greater Impact
MPSC/2017/15	SPRSI Implementation Update
MPSC/2017/16	Update on Establishment of the Compliance Review Mechanism
MPSC/2017/17	Update on Privileges and Immunities and Host Country Agreements



MPSC/2017/18	Possible Revisions to the Staff Regulations and Staff Rules
MPSC/2017/19	Total Remuneration Benchmarking Project at GGGI
A/2017/AG/1 – C/2017/AG/1	Provisional Agenda for the Sixth Session of the Assembly and Tenth Session of the Council (Joint Session)
MPSC/2017/AG/2	Provisional Agenda for the Sixth Meeting of the Management and Program Sub-Committee (MPSC)